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The Reality of Municipalities at Gaza Strip in Scientific Research: An Analytical Study

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Abstract

Municipalities are the main supplier of several services provided to the society in its daily life. This study aims to clarify the extent to which Palestinian municipalities at Gaza strip get benefits from scientific research conducted on them. Around 70 master theses were conducted during 2004- 2022, distributed on three Palestinian universities. This study reached several conclusions. The most important ones are as follows: the absence of the role of Ministry of local government or municipalities in determining the real needs of the issues to be addressed or investigated through scientific research. The results showed that the roles of Ministry of local government or municipalities are completely absent in arbitration of questionnaires in terms of feasibility of the dimensions and questions raised in the questionnaires. However, arbitration is limited to the academic aspect. The results also reflected that the results of studied addressing more than one municipality were analyzed for research purposes as if they were one community. This study introduced several recommendations, such as: there must be a clear strategy and real coordination between ministry of local government, municipalities, and universities to determine a set of vital issues to be investigated. The study also recommended that universities should encourage researchers to invite the ministry and municipalities to participate in arbitrating questionnaires, without limiting arbitrating process to academic level. The study also recommended that the ministry should establish a committee to follow up the outcomes of scientific research to get benefits from their feedback.

Keywords: Municipalities, Services, Palestine-Gaza, Society

Introduction

There are several universities in Gaza that offer post-graduate programs (master degree). Actually, municipalities are among the national institutions that are usually the subject matter of scientific research. Moreover, Gaza strip includes 25 municipalities. After scanning all educational institutions that grant master degree, the researcher concludes that the most prominent educational institutions in terms of antiquity and the number of approved theses are as follows: the Islamic University, Al-Azhar University, and Management and politics academy for Graduate. The researcher found that 70 master theses have targeted municipalities at Gaza strip. This study attempts to reveal the realities of municipalities, and

to discover the extent of attendance for Ministry of Local Government and Municipalities in this field in terms of feasibility, real needed approved addresses, size of the real benefits and feedback gained from this treasure of knowledge, and the contribution of Ministry of Local Government and Municipalities in the arbitration of the main study tool (the questionnaire).

Since 2004, more than 70 scientific studies targeting municipalities have been carried out. Their recommendations are still repeated. In addition, the percentages of their results still range around the average level despite all the internal reforms inside the municipalities, directives of Ministry of Local Government and its direct supervision on performance, the influence of political parties, the transparency of recruitment processes, increasing the percentage of representativeness of youth at supervisory jobs by half, adopting strategic plans as a way of life since 2010, increased percentage of holders of post-graduate degrees, contributions of Municipal Development and Lending Fund, etc. Despite all these, the researcher noticed that evaluations are still the same. As a result, a question arises: how can we explain this?

This study aims to introduce a detailed answer for the following main question: To what extent do the Palestinian municipalities at Gaza Strip get benefits from the scientific research conducted on them? To answer the study question the study highlighted on several aims of this study, as follow:

- introducing an inventory of scientific research dealing with issue related to Palestinian municipalities at Gaza Strip.
- categorizing scientific research that deal with Palestinian municipalities at Gaza Strip based on issues investigated.
- exploring whether the suggested titles of academic theses arise from the real needs of municipalities or not.
- exploring the extent to which the Palestinian municipalities at Gaza Strip get benefits from scientific research targeting them?
- clarifying the extent of participation for Ministry of Local Government or municipalities at arbitration phase of the study tools for approved research.

The Importance of the Study

Municipalities are considered one of the most vital components of the service public sector. Actually, they are the main provider of diverse services provided to citizens because these services are greatly linked with daily life. In addition, municipalities work hard, with their various administrative and executive staff and within available capabilities, to develop the local environment to provide a dignified life and to increase life standards throughout developing various service, economic, and social aspects, providing a clean and beautiful healthy environment, and consolidating cultural values to build a bright civilized face for modern cities. Thus, they keep pace for scientific development in diverse aspects using all possible and effective ways to achieve the goals of local development (Jouda, 2015: 3)

The importance of this study arises from the topic addressed to determine the extent to which municipalities at Gaza strip get benefits from the scientific research dealt with by the targeted universities. It has been divided importance of the study in two stages, as follow:

The Importance of the Study for Municipalities

The researcher attempts to introduce a real picture for the extent to which municipalities at Gaza strip get benefits from the scientific theses targeting them during 2004 to 2021. He also tries to determine the shape and type of the feedback provided by the

educational institutions that grant these theses by reviewing the list of scientific research, and the extent of contribution of Palestinian Ministry of Local Government as a governmental body authorized to manage and control municipal affairs.

The Importance of the Study for Researchers

The researcher hopes that this study becomes among the main references interested in issues of Palestinian municipalities. Actually, this study introduces a detailed review of classifications and clarifies the extent of participation of Palestinian Ministry of Local Government and municipalities in arbitration stage of the questionnaire. Moreover, this study is considered as a tool to help researcher review the study results and recommendations with the possibility of taking in consideration some recommendations which the researcher sees them important for future researchers to overcome any academic gaps in similar studies or any related fields. According to the researcher's best knowledge, this study is a pioneering study that sheds the light on a subject that connects between the extent of scientific research attributions in developing Palestinian municipalities' performances.

Methodology

This approach is one of common research approaches used in most of research in social, human, and administrative fields. The researchers investigate the current situation for a specific phenomenon. Then, they describe it in general since they describe the phenomenon or reality under study as it is. After that, they introduce a detailed and accurate description of it. This method is seen as a suitable method for most of human and social fields (Al-Najjar et al., 2015).

To achieve study aims, the researcher relies on the analytical descriptive approach to study the phenomenon. This studied phenomenon exists in reality, and he is thrilled to introduce an accurate and detailed description of it and to express it qualitatively and quantitatively. From on hand, the qualitative approach describes the phenomenon, and clarified its characteristics, whereas the quantitative approach introduces a numerical description that clarifies the value of the phenomenon, its size, or connectedness degree with other phenomenon. It also describes the size of relationships and their effects accurately by numbers (Cooper & Schindler, 2013: 208).

Alyan (2011) defined descriptive research as “a method and a mechanism to study scientific problems or phenomena by describing scientific problems or phenomena using a scientific way, aiming to reach logical explanations supported by proofs and evidences” (p. 93). They enable the research to set specific frameworks and controls for the problem. All of these are used to study the research results.

The analytical approach relies on analyzing and deconstructing the basic elements of the studied topic. Then, these elements are investigated using a deep and accurate method. Based on this, rules and provisions are drawn. Then, researchers can make generalizations that contribute in solving social and human problems using these rules and provisions. Actually, this approach is a complement to other approaches (Creswell, 2018: 183).

The Reality of Municipalities at Gaza Strip in Scientific Research

Studies Targeting Municipalities at Gaza Strip

The researcher relies on master theses conducted at Islamic University of Gaza, Al-Azhar University, and Management and Politics Academy because of the following reasons: These universities are among the most universities that allow the visitor to download

scientific theses via their websites. Also, these are among the most prominent universities that offer business administration programs since a long period. The number of master theses which the researcher obtained is 70, distributed as follows:

Table 1
Classification of master theses based on University

#	University	Number of master theses	Percentage
1	Islamic University of Gaza	53	75.7%
2	Al azhar university – Gaza	8	11.4%
3	Management and Policy Academy	9	12.9%
	Total	70	100.0%

Table 2
Classification of scientific theses based on study community

#	Study community	Number of scientific theses	Percentage %	Notes
1	Public municipalities	34	48.6%	
2	Major Municipalities	15	21.4%	
3	Single municipality	21	30.0%	Gaza (8), Khan Yunis (8), Beit Lahia (2), Beit Hanoun (1), Jabalia (1), Wadi Gaza (1)
	Total	70	100.0%	

According to the topic of the scientific thesis, the classification is categorized into 10 categories as follows:

Table 3
Classification of scientific theses based on focus field.

#	Classification	Number of thesis
1	Human resources	15
2	Financial	13
3	Institutional/service performance	12
4	Censorship / Audit	6
5	Engineering/Projects	6
6	Technology	5
7	health and environment	4
8	Sustainable development	3
9	Law	3
10	Community participation	3
	Total	70

The Extent of Real Needs for the Suggested Titles

Based on reality and research related to the topic, municipalities do not receive any messages from these universities to state the real needs of issues that municipalities want to address or study (except Management and Politics Academy for Post-Graduate Studies, and

only for one time before 2013). However, the municipalities received several calls to facilitate researchers' tasks during conducting research about topics chosen by university in agreement with the student during his/her discussion of research plan. In addition, Ministry of Local Government does not play any role in approving, rejecting, or suggesting any of these research topics.

Data Collection Tool (questionnaire)

The vast majority of master theses are filed or applied studies (in other words, they mainly depend on questionnaire as a data collection tool, except 5 theses). Some researchers currently depend on electronic forms (google) as a means of filling out the questionnaire by circulating a web link via WhatsApp groups for municipalities. However, these forms are a double-edged sword since one person can respond one time or more as a result of the following reasons:

- out of dissatisfaction: the respondent fills in a very low rates compared with the real situation of municipality or overestimates the value.
- this method enables the respondent to impersonate another employee working at another municipality. Then, s/he gives a bad impression about the evaluation (choosing a municipality name other than the municipality in which s/he works).
- this method enables the researcher to perform unlimited entry operations, which give false results and percentages.

Regarding questionnaire arbitration and the extent of meeting the required purpose

Municipalities or the ministry did not participate in questionnaire arbitration, except in 16 scientific theses. The ministry participated in questionnaire arbitration in only three scientific theses. This is indicated in the appendix of the (70) theses.

The Extent of Getting Real benefits from Scientific Theses

The scientific theses have reached a real scientific treasure in terms of results and recommendations. The municipalities are supposed to get great benefits from these results throughout workshops and focus groups to identify points of weaknesses to introduce remedy plans and to determine points of strength to invest and sharpen them. However, this study cannot measure the extent of getting benefits.

Some of the negative observations indicating that municipalities do not get any benefits from these results are as follows:

- 15 master theses out of 70 ones targeted the five major municipalities (Gaza, Khan Yunis, Jabalia Nazla, Rafah, Deir al-Balah). However, their results were taken for research purposes only throughout highlighting measurements and evaluations of the major five municipalities together. In other words, one of dimensions measured can be very high in a particular municipality, while it is very low in another municipality. At the same time, the overall result of the five municipalities together can be "moderate". Thus, the real evaluation for each municipality is not accurate, and the results are limited used for research purposes.
- Most of recommendations are very general, and are not specified for a particular municipality without taking into consideration assessment variation between municipalities.

Feedback

- The researcher did not observe any indication related to the existence of feedback from municipalities or any message from the ministry to inquire about the results of any master thesis.
- some mistakes were committed in writing the titles of two theses addressed "Khan Younis municipality". The error was in writing the municipality name as "Khanyounis" instead of "Khan Younis". The two titles were as follows:
 - i. "The effect of using local authorities for digital content marketing in developing the relationship with the public (a case study of Khanyounis Municipality)" by Muhammad Mahmoud Siam 2021. The error was also repeated in all the questions of the questionnaire, noting that the researcher has modified what is documented from the website of Khan Yunis municipality about the establishment of the municipality by writing (Khanyounis) instead of (Khan Younis) pg (39,40).
 - ii. "The impact of determining factors of the foreign funding policy on the volume of funding for municipalities operating in Gaza Strip: A field study: Gaza municipalities, Khan Yunis, and Rafah" by Ahmed Shaat 2019.

Conclusions and Recommendations

- Since 2004, more than 70 master theses have been carried out on municipalities at Gaza strip. However, their recommendations are still repeated the same in most cases (according to study classification). In addition, the percentages for results are still ranging at the "moderate" level despite all internal reforms carried out by municipalities under the light of directives of the Ministry of Local Government and its direct supervision over performance, the influence of political parties, the transparency of recruitment processes, increasing the percentage of representativeness of youth at supervisory jobs by half, adopting strategic plans as a way of life since 2010, increased percentage of holders of post-graduate degrees, contributions of Municipal Development and Lending Fund, ... etc. Despite all these, the researcher noticed that evaluations are still the same. As a result, a question arises: how can we explain this?
- the role of the Ministry of Local Government is absent in determining the real needs for the issues to be addressed or studied throughout scientific research.
- the role of Ministry of Local Government is not existed at all in stage of arbitration of questionnaire in terms of feasibility of the dimensions and questions raised in the questionnaires, but the nature of arbitration is limited to academic aspect only.
- the results of studies addressing more than one municipality were analyzed for research purposes as if they are one community. The real evaluation for each municipality is not clarified. Actually, the community of municipalities in scientific research has its own peculiarities that differ from other communities ((Ministry of Health, Ministry of Education, University,... combining more than one municipality in a single study is similar to someone who combines more than one institution or organizational entity at the same time. Thus, based on what is existed in combining municipalities together in analyzing the questions of the questionnaire, the results are in a state of injustice and dispersal). Each municipality has a separate board of directors from the rest of the municipalities, an independent financial disclosure, a different organizational culture, and a classification and structure that do not coincide with other municipalities.

Recommendations

- a clear strategy and an agreement should be existed between ministry of local government and universities to approve a set of vital issues for investigation. This set should be updated during a period that does not exceed three years (suggested topics with real needs).
- addressing universities with the necessity of obligating researchers to invite municipalities and the ministry for participation in arbitrating questionnaires because arbitration from an academic perspective is not enough.
- Preventing the use of electronic questionnaires when the study population is more than one municipality.
- The applied scientific theses in which the questionnaire is used should be directed toward one municipality. When the researcher desires widening the study community to include more than one municipality, the results should be clarified for each municipality separately so that there is a practical benefit for each municipality. In this way, points of strength and weakness are identified for each municipality. the results will be separated from other municipalities addressed in the same research.
- committee from the ministry should be existed to follow up the outcomes of the research studies and to introduce feedback needed.

Limitations

Time limitations: This study covers a period longing from 2004 to 2022. The researcher has chosen this period since the first master thesis at Gaza strip appeared in 2004. The Islamic University of Gaza was the first university offering post-graduate programs at the strip.

Spatial (Institutional) limitations: This study targets 25 Palestinian municipalities at Gaza strip. Annex No. (1) shows a list of these municipalities.

This study seeks to be a reference for future researchers and interested officials who attempt to develop and improve the reality of the municipalities at the Gaza Strip. The researcher hopes that this study bridge some theoretical and practical gaps and help scholars develop new theories based on this study.

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- Palestinian Ministry of Local Government; Website: <https://www.molg.pna.ps/>

#	Municipality Name
1	<u>Al-Masdar Municipality</u>
2	Municipality of Wadi Al-Salqa
3	Maghazi municipality
4	Zawaida Municipality
5	Nuseirat Municipality
6	Al-Bureij Municipality
7	Deir al-Balah Municipality
8	Umm Al-Nasr Municipality
9	Beit Lahia Municipality
10	Beit Hanoun Municipality
11	Jabalia Municipality
12	New Abasan Municipality
13	Great Municipality of Abasan
14	Al-Fokhari Municipality
15	Khuza'a Municipality
16	<u>Municipality of Bani Suhaila</u>
17	Qarara Municipality
18	Khan Younis Municipality
19	Al Shoka Municipality
20	Al-Nasr Municipality
21	Rafah Municipality
22	Wadi Gaza Municipality
23	Municipality of Al-Zahra
24	Al Mughraqa Municipality
25	Gaza Municipality

Appendix (2)

A list of scientific theses conducted on municipalities at Gaza strip (2004-2022)

#		Category	year	Questionnaire Arbitration		study community
				local government	municipality	
al azhar university – gaza						
1	Total Quality Management as A Strategy to develop Job Performance "Applied Study on the Major Municipalities in Gaza Strip"	Humanresources	2020	0	0	Major Municipalities
2	The Impact of Servant Leadership on Working Teams' Effectiveness in Major Municipalities of Gaza Governorates from Employees' Point of View	Humanresources	2018	0	0	Major Municipalities
3	The Relationship Between Administrative Empowerment and Organizational Commitment in The Major Local Governments in Gaza Strip	Humanresources	2015	0	2	Major Municipalities
4	the role of local government environmental guidance unit in the development of environmental values in Gaza governorates	health andenvironment	2014	0	2	public municipalities
5	The Contribution of the Internal Auditing to Adjustment of the Administrative and Financial Performance of the Local Government Bodies in the Gaza Strip (Analytical Empirical Study)	censorship / Audit	2013	0	2	public municipalities
6	Impediments of Performance Appraisal Implementation of Employees In The Local Authorities In Gaza Strip Governorates	Humanresources	2013	0	0	public municipalities
7	The Relationship between Performance evaluation System and Career Planning for Gaza Large Municipalities' Staff	Humanresources	2011	0	0	Major Municipalities
8	The Process of Evaluating Training Programs in The Local Authorities in The Southern governorates.	Humanresources	2010		0	public municipalities
Islamic University of Gaza						
9	The Reality of Recovery Management in Wadi Gaza Municipality During and After the Israeli Attacks in 2014	institutional performance / service	2022	4	4	Single municipality
10	<i>Limits of Administrative Guardianship over the Work of Palestinian Local Authorities A Comparative Analytical Study with Islamic Jurisprudence</i>	Law	2022	-	-	public municipalities
11	The Mediating Role of Organizational Commitment on the Relation Between Social Loafing and Employee's Performance in the Great Municipalities -Gaza Strip	Humanresources	2021	0	0	Major Municipalities
12	Assessment of Awareness and Partnership Level between the Municipalities and Private Sector to Achieve Local Economic Development (Case Study: Khan Younis Municipality)	institutional performance / service	2021	0	1	Single municipality
13	Study How Far The Apply of Adkar Model For Change Management In Khanunis Municipality, And It's Impact To Crises Response	institutional performance / service	2021	0	0	Single municipality
14	The Effect of Using Local Authorities for Digital Content Marketing in Developing the Relationship with the Public (Case Study of Khan Yunis Municipality)	technology	2021	0	0	Single municipality

#		Category	year	Questionnaire Arbitration		study community
				local government	municipality	
15	The Reality of Digital Transformation and its Reflection on the Level of Institutional Efficiency in Khan Yunis Municipality	technology	2021	0	0	Single municipality
16	The Role of Municipalities in Achieving Sustainable Development, Beit Hanoun: A Case Study	Sustainabledevelopment	2021	0	1	Single municipality
17	The Role of Community Participation In sustainable Urban Development in Khanyounis City. As a case study Khanyounis municipality	Sustainabledevelopment	2021	0	0	Single municipality
18	Evaluating the efficiency of the accounting information system (Case study: Municipality of Gaza)	Finance	2021	0	1	Single municipality
19	Improving Municipal Solid Waste Management Using Geographic Information Systems - Spatial Signature Technology Case Study: Gaza City	health andenvironment	2020	0	0	Single municipality
20	The Extent of the Possibility of Switching from Cash Basis to the Accrual Basis in the Municipalities of Gaza Strip (Applied Study on Municipality of Jabalia)	Finance	2020	0	0	Single municipality
21	The Effect of E-administration on Work Procedures Development Case Study)In Khan Yunis Governorate Municipalities(technology	2020	0	3	public municipalities
22	The Role of Administrative Control in Achieving of Total Quality in the Palestinian Local Authorities in the Gaza Strip	ensorship / Audit	2020		1	public municipalities
23	The Limits of the Authority of Local Authorities to Impose Fees and Means of Control in the Palestinian Legislation Analytical Study Compared of Provisions Islamic Sharia	Law	2020	-	-	public municipalities
24	The impact of Diversity Management of Organizational Dimensions of Human Resources on the Organizations Performance A Case Study of the Municipalities of the Gaza Strip	Humanresources	2020	0	0	public municipalities
25	The Impact of Applying Occupational Health and Safety Assessment Series OHSAS 18001 On The Organizational Citizenship Behavior (A Field Study On The Major Municipalities In Gaza Strip)	health andenvironment	2019	0	1	Major Municipalities
26	The Impact of Using SCADA Technology on the Performance of Gaza Municipality Employees	technology	2019	0	0	Single municipality
27	The Relationship between Converting from the CashBasis to the Accrual Basis and Quality of Accounting Information) Case study: The Municipality of Khan Younis)	Finance	2019	0	2	Single municipality
28	The Impact of Expanding the Territorial Domains of Municipalities on the Planning of Regional Areas in the Gaza Strip "Gaza Municipality as a Case Study"	Engineering/Projects	2019	0	0	Single municipality
29	Administrative and financial censorship of Local authorities in Palestinian legislation ."Comparative study of Islamic sharia"	ensorship / Audit	2019	-	-	public municipalities
30	The Extent of Accounting Education Compatibility with the Requirements of	Finance	2019	0	0	public municipalities

#		Category	year	Questionnaire Arbitration		study community
				local government	municipality	
	the Labor Market Field study: Municipalities of the Gaza Strip					
31	The Extent of Accounting Education Compatibility with the Requirements of the Labor Market Field study: Municipalities of the Gaza Strip	Humanresources	2019		0	public municipalities
32	The impact of the determinants of foreign funding policy on the volume of funding for the municipalities operating in the Gaza Strip (Field study: Gaza Municipality, Khan Younis and Rafah)	Engineering/Projects	2019	0	2	public municipalities
33	The impact of political factors on the work of solid waste management in the implementation of the national strategy in the municipalities of the Greater Gaza Strip	health andenvironment	2018	0	0	Major Municipalities
34	Factors Affecting the Quality of Monitoring and Evaluation Information in The Municipalities Of the Gaza Strip Municipalities (A Case Study of Khanyounis Governorate Municipalities)	censorship / Audit	2018	0	0	public municipalities
35	Re-engineering administrative processes and their role in improving the quality of services in the municipalities of the governorates of Gaza	institutional performance / service	2017	0	0	public municipalities
36	Developing a strategic model for the relationship and partnership between the Environmental Quality Authority and the municipalities	communityparticipation	2017	0	0	public municipalities
37	Obstacles to the performance of services by the municipalities of the Greater Gaza Strip during emergency situations	institutional performance / service	2016	0	0	Major Municipalities
38	Evaluation and development of criteria used in selecting development infrastructure projects: Road projects in Gaza Municipality as a case study	Engineering/Projects	2016	0	0	Single municipality
39	Evaluation and development of criteria used in selecting development infrastructure projects: Road projects in Gaza Municipality as a case study	Finance	2016	0	0	public municipalities
40	The role of the international relations of the municipalities of the Greater Gaza Governorates in mobilizing funding for municipal projects	Engineering/Projects	2015	0	0	Major Municipalities
41	Error management and its impact on achieving goals: An applied study on the municipality of Khan Younis	institutional performance / service	2015	0	0	Single municipality
42	" Detailed Plans and their suitability for the application of the Principles of sustainability in the Gaza Strip " (Study case – khan younis Municipality)	Engineering/Projects	2014	0	0	Single municipality
43	"Evaluate the Effectiveness of the Food Control System" A case study on the Municipality of Gaza And Municipalities Of North Gaza	censorship / Audit	2014	0	0	public municipalities
44	Factors affecting the productivity of workers in the major municipalities of the Gaza Strip	Humanresources	2013	0	0	Major Municipalities
45	Factors affecting spending on development projects in the municipalities of the Gaza Strip: the	Engineering/Projects	2013	0	0	Single municipality

#		Category	year	Questionnaire Arbitration		study community
				local government	municipality	
	case of the Beit Lahia municipality operation					
46	The role of change management in enhancing organizational commitment among employees: A case study on the Gaza municipality	institutional performance / service	2012	0	0	Single municipality
47	The Role of Community Participation In sustainable Urban Development in Khanyounis City. As a case study Khanyounis municipality	communityparticipation	2012	0	0	Single municipality
48	The reality of internal auditing in the municipalities of the Gaza Strip: an analytical field study	mentorship / Audit	2012	0	0	public municipalities
49	Evaluation of accounting information systems in municipalities, an applied study on municipalities in the Gaza Strip	Finance	2012	0	0	public municipalities
50	Recruitment procedures for the municipalities of Beit Hanoun and Beit Lahia: a comparative study	Humanresources	2012	0	0	public municipalities
51	Attitudes of managers in major municipalities in the Gaza Strip to the role of knowledge management in job performance	Humanresources	2011	0	0	Major Municipalities
52	The impact of administrative organization obstacles on the performance of local bodies operating in the Gaza Strip	institutional performance / service	2010	0	0	public municipalities
53	Obstacles to the application of GIS in the municipalities of the Gaza Strip – Palestine	technology	2010	0	0	public municipalities
54	The extent to which the zero-based budget can be applied in the municipalities of the Gaza Strip: An applied study on the Gaza municipality	Finance	2009	0	0	Single municipality
55	The role of the Gaza municipality in social, political and economic life (1918-1948)	communityparticipation	2008	.	.	Single municipality
56	The availability of the elements for applying the activity-based budgeting system (abb) an applied study on the municipalities of the Gaza Strip	Finance	2008	0	0	public municipalities
57	Evaluation of the impact of the incentive system on the level of employee performance in the municipalities of the Greater Gaza Strip	Humanresources	2007	0	0	Major Municipalities
58	The effect of applying the monetary basis on the significance of accounting information for decision makers in the municipalities of the Gaza Strip in Palestine	Finance	2007	0	0	public municipalities
59	The effectiveness of budgets as a tool for planning and control in the municipalities of the Gaza Strip	Finance	2007	0	0	public municipalities
60	Analysis of the development budget of the major local authorities in the Gaza Strip for the period (2001-2005)	Finance	2007	0	0	public municipalities
61	The role of computerized management information systems in the decision-making process in the municipalities of the Gaza Strip in Palestine	Finance	2004	0	0	public municipalities
Management and Policy Academy						
62	The legal system of local authorities in Palestine - an analytical study	Law	2019	.	.	public municipalities

#		Category	year	Questionnaire Arbitration		study community
				local government	municipality	
63	The role of budgets in planning and evaluating the performance of municipalities in the Gaza Strip - an applied study on major municipalities	Finance	2018	0	1	Major Municipalities
64	Evaluation of institutional performance according to the criteria of the European model of excellence - an applied study on the major municipalities in the Gaza Strip	Humanresources	2018	0	0	Major Municipalities
65	Knowledge management and its role in improving the quality of services in the municipalities of the Gaza Strip	institutional performance / service	2018	0	0	public municipalities
66	Strategic Planning Practices of Managers in the Municipalities of Gaza Governorates and their Impact on Improving Institutional Performance	institutional performance / service	2018	0	0	public municipalities
67	Re-engineering administrative processes and their role in improving the quality of services in the municipalities of the governorates of Gaza	institutional performance / service	2017	0	0	public municipalities
68	Application of the norms of strategic vision and participation in developing the administrative performance in municipalities	institutional performance / service	2015	0	1	Major Municipalities
69	Municipalities and sustainable local development in the Gaza Strip	Sustainabledevelopment	2015	1	0	public municipalities
70	The role of human resource performance evaluation in improving the quality of services for Gaza Strip municipalities.	Humanresources	2014	1	1	public municipalities